



**ANNUAL REPORT
2022**

INTRODUCTION

2022: CONSOLIDATING THE NETWORK TO INCREASE THE AUTONOMY AND IMPACT OF OUR ACTIONS

Acting together, growing together, existing together. These three key areas are the common thread running through the priorities and initiatives we have defined in the strategic plan that guides our joint action as an international network. The year 2022 has enabled us, as a network, to transform into concrete initiatives this desire to come together. First, we added to the Network Support Team (NST) and strengthened it by appointing a network coordinator to give us the means to achieve our ambitions and to support us in this colossal challenge. Then, after several months of discussion and mobilization, we agreed on a strategic plan for 2023-2025 and ensured its effective implementation through an action plan. We were able to celebrate these achievements at an extraordinary network meeting in Brussels, warmly welcomed by our Belgian colleagues. We can be proud of the work we have accomplished. Although these tasks may at times seem highly technical, they are essential if we are to offer greater scope to our individual and joint actions for the benefit of people experiencing exclusion. Lessons must be learned from these processes, as they will need to be refreshed regularly to continue our development of an inclusive, collaborative and impactful network.

We continue to fight for the right to health in every country where we operate. Firstly, by getting involved in numerous health projects in our own countries and, secondly, by campaigning locally as well as nationally and internationally for the universal right to health. The network is also active around the world through hundreds of projects in dozens of countries, helping to strengthen access to healthcare for all. The mobilization in response to the war in Ukraine has enabled us to strengthen our international coordination to support the Ukrainian population by adapting the projects underway since 2015 and by rolling out new interventions. The same has applied to projects targeting the Syrian population in Syria and Türkiye. Well-coordinated action has resulted in several Médecins du Monde delegations working together to help this population. These two examples show that coordinated action by a diverse network is not only possible but results in greater impact.

The cultural and organizational diversity of our network's constituents is a unique resource. We therefore wish to protect it and avoid the pitfall of homogenization that can result from a single entity. Instead, we must continue to nurture a

culture of mutual benevolence, intercultural security and respect for the freedoms of each of our delegations. In addition to establishing processes to this end, these defining characteristics of a decentralized healthcare network are forged through experience and constructive self-criticism. So in 2023 and the years to come, we hope to pursue greater autonomy on the basis of the common foundations we have laid for ourselves, while continuing to question and innovate in how we do things. Above all, we need to focus our hearts and minds on the ultimate goal of our actions: to break down barriers to access to healthcare so that every person can enjoy their fundamental right to health.

**Hendrik Verschuur
and David-Martin Milot**
Co-coordinators of the Network
Presidents Council (NPC)

WHO WE ARE



Our mission

The Médecins du Monde International Network (MdM) is made up of 17 independent health and human rights organizations working on domestic and international projects. Providing care, bearing witness and supporting social change, MdM continues its mission to fight for the universal right to health. Through more than 450 innovative medical programs and evidence-based advocacy initiatives in over 76 countries, we enable vulnerable people and their communities to access good quality medical services and fight for universal access to healthcare.

Our vision

Everyone has the right to the highest attainable standard of physical and mental health. Our vision is a world where all people have access to healthcare: a world where health is recognized as a fundamental right for all.

Médecins du Monde team providing supplies in Bakhmut, Ukraine, April 2022

KEY FIGURES 2022



11
MILLION PEOPLE
HAVE BEEN REACHED BY
MÉDECINS DU MONDE IN 2022



452
PROJECTS RUN
BY MÉDECINS DU MONDE
IN 2022



76
COUNTRIES
OF OPERATIONS,
INCLUDING
59
International programs
17
Domestic programs



4,981
STAFF WORKING FOR
MÉDECINS DU MONDE
WORLDWIDE
6,302
Volunteers
3,227
Members

243,807,386 € TOTAL BUDGET



Médecins du Monde team ensuring nutritional health care in the drought affected area of Ambovombe, Madagascar, October 2022

MÉDECINS DU MONDE NETWORK PROJECTS 2022



- MDM DOMESTIC PROJECTS
- MDM INTERNATIONAL PROJECTS

- | | |
|--------------|--------------------|
| AR ARGENTINA | JP JAPAN |
| BE BELGIUM | PT PORTUGAL |
| CA CANADA | SP SPAIN |
| FR FRANCE | CH SWITZERLAND |
| DE GERMANY | NL THE NETHERLANDS |
| GR GREECE | TR TÜRKIYE |



PACIFIC OCEAN

ATLANTIC OCEAN

INDIAN OCEAN

KEY MILESTONES OF THE NETWORK IN 2022

WEBINAR OBSERVATORY REPORT

“Universal access to health in Europe: the clock is ticking”
(*cf. page 17*)

23rd MARCH

PAKISTAN FLOODING

After weeks of heavy rains and unsafe use of land, the flooding impacted vulnerable population. Mdm mobilized an emergency response supporting health services and hygiene in the affected areas

31st AUGUST

24th FEBRUARY

UKRAINE

After the beginning of the Russian offensive in Ukraine, Mdm scaled up activities in response to urgent needs inside Ukraine and in the neighboring countries.

4th APRIL

PFIZER COVID VACCINE

patent observation submitted by Mdm France
(*cf. page 18*)

4th SEPTEMBER

START OF THE FULL NETWORK SUPPORT TEAM

a professional support and service team responsible for coordinating, managing and implementing the Network's Annual Plan

HUMANITARIAN CONGRESS

in Berlin organized by MdM Germany together with partners. (cf. page 17)

11-13th OCTOBER

RESURGENCE OF CHOLERA IN HAITI

Amidst humanitarian crisis; a joint response to the outbreak reported by the Minister of Public Health and Population has been put in place by MdM chapters (Canada, Switzerland, Spain and Argentina) since different departments affected

BEGINNING OF NOVEMBER

ADOPTION OF THE NETWORK STRATEGIC PLAN 2023-2025

25th OCTOBER



14-17th NOVEMBER

Participation by several members of the MdM Network in the International Conference on Family Planning (ICFP) in Pattaya, Thailand (cf. page 17)

OPERATIONS

1. INTERNATIONAL OPERATIONS

2022 WAS MARKED BY THE ESCALATION OF THE CONFLICT IN UKRAINE WITH ACTIVE FIGHTING IN THE EASTERN AND SOUTHERN OBLAST (SUB-REGIONAL DIVISIONS) AND INTENSE SHELLING OF KEY INFRASTRUCTURE THROUGHOUT THE COUNTRY. THE MASSIVE CIVILIAN DISPLACEMENT OF LARGE POPULATIONS IN THE COUNTRY (IDPS) AND THROUGHOUT EUROPE WAS ONE CONSEQUENCE OF THIS UNPRECEDENTED HUMANITARIAN CRISIS.

MdM has been working in **Ukraine** since 2015 and rapidly scaled up operations, deploying teams to the most affected oblasts and focusing on the most vulnerable groups impacted by health threats and barriers to accessing health-care. In addition, the dedicated involvement of several members of the network enabled MdM to address the health needs of displaced people regionally (in **Poland, Slovakia, Romania and Moldova**).

During the year, MdM also responded to the catastrophic flooding in **Pakistan** and to the resurgence of cholera in Haiti, amidst a humanitarian crisis and logistical constraints.

- Faced with a monsoon season on an unprecedented scale, MdM, which has had a presence in Pakistan since 1996, reoriented its activities to provide emergency medical aid and support clinics and hospitals to help cope with the influx of displaced people in the province of Khyber Pakhtunkhwa.

- In Haiti, efforts were focused on preventing and addressing the spread of cholera from November onwards by strengthening the capacity of health centres in Artibonite, Centre, Nippes Nord and Ouest departments. In Port-au-Prince, one of the most affected areas, MdM supported Fontaine hospital, one of the centres functioning as a Cholera Treatment Centre (CTC).

In Africa as well as in Asia, the Middle East and Latin America, MdM continues to work in partnership with local actors through comprehensive SRHR and increasingly as part of the humanitarian response in crisis settings. This involvement is based on 3 key principles:

- Strengthening the continuum of care in cooperation with existing stakeholders and national healthcare systems,
- Strengthening the capacity of service users to exercise their sexual and reproductive rights'

- Participating in social change and helping reform public policies.

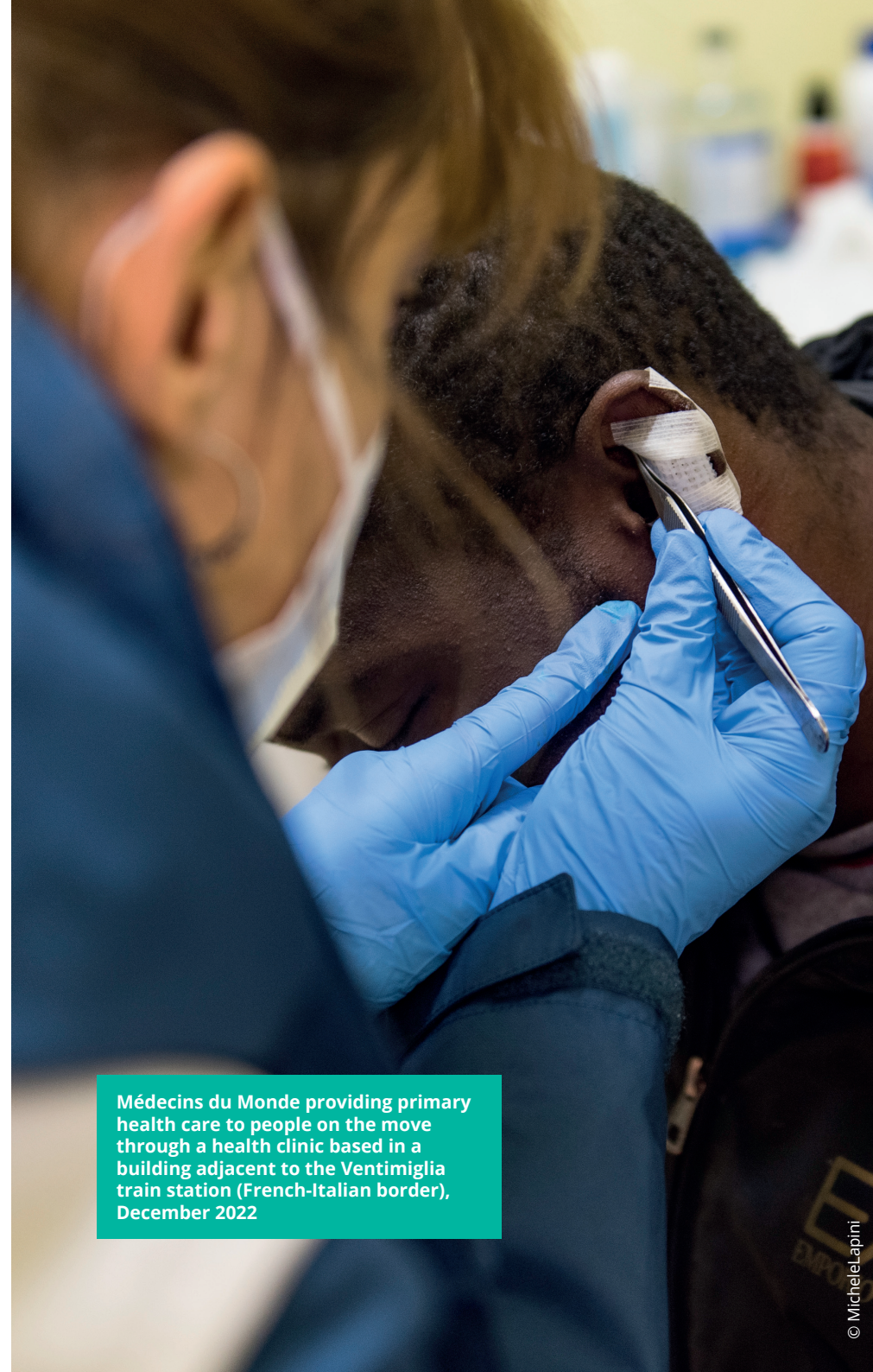
Through diverse projects, MdM has been targeting adolescents, girls and women of reproductive age, running outreach education activities, intervening on unintended pregnancies, promoting access to safe abortion, combating all forms of gender-based violence, including female genital mutilation, and fighting to eliminate all forms of discrimination against women. This represents a key element of our programming involving 14 European countries, 2 countries in North America and a further 36 countries (20 in Africa, 4 in the Middle East, 5 in Central and East Asia and 7 in South America and the Caribbean).

During 2022 MdM also consolidated its work along the migration routes in Central America and Mexico, running programs to improve access to care and protection for migrants and internally displaced people. This work also took place in the transit countries on the Eastern, Central and

Western Mediterranean routes. The aim was to promote the right to health of refugees and people on the move, who were driven by conflict, political turmoil, climate change, drought, famine, poverty and other global health emergencies worldwide.

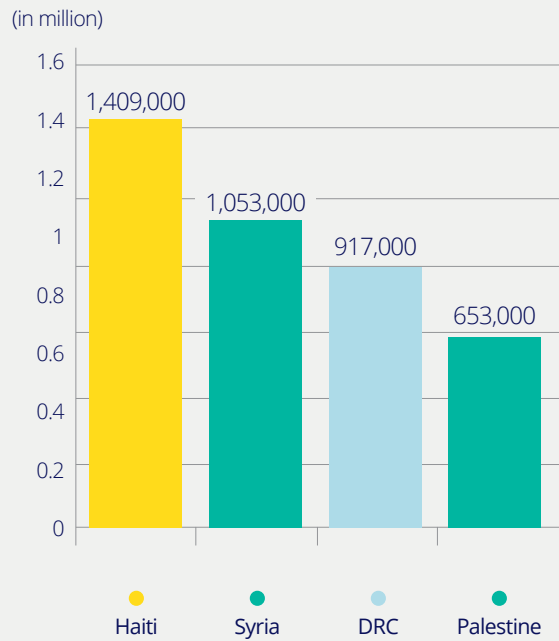
In many countries – such as Yemen, Nigeria Burkina Faso, Mali, CAR and Haiti – the deteriorating security conditions have had a direct effect on communities' access to healthcare, sometimes against the background of a nutritional crisis or vaccination campaign. Despite these constraints, MdM has maintained its operations, reinforcing security risk management mechanisms to continue its work to improve access to health and protection for vulnerable people.

But 2022 also marked the most violent year in the last decade for the safety and security of humanitarian and health workers, with the Aid Workers Security Database reporting 235 of them being attacked in 2022. According to the Safeguarding Health in Conflict Coalition (SHCC) there were 1,989 attacks on and threats against health facilities and personnel, as they represent the least protected national and frontline workers. MdM has been actively engaged in identifying the drivers and root causes of their insecurity as well as the solutions to address these.

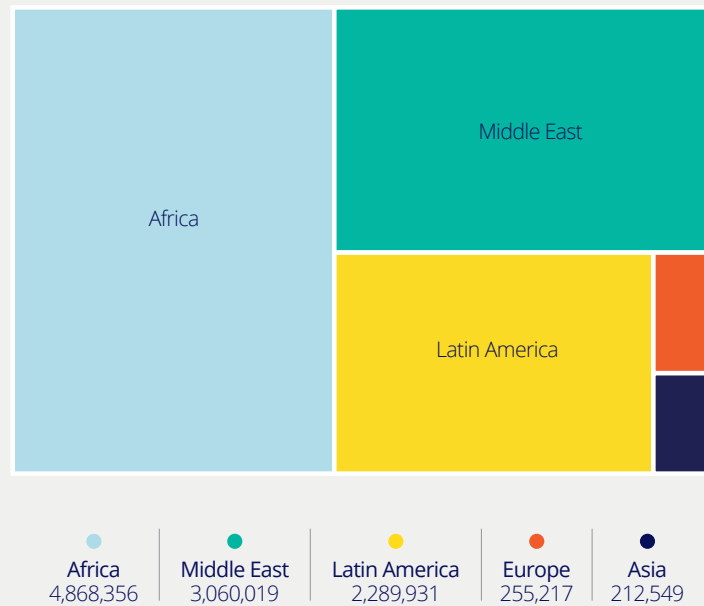


Médecins du Monde providing primary health care to people on the move through a health clinic based in a building adjacent to the Ventimiglia train station (French-Italian border), December 2022

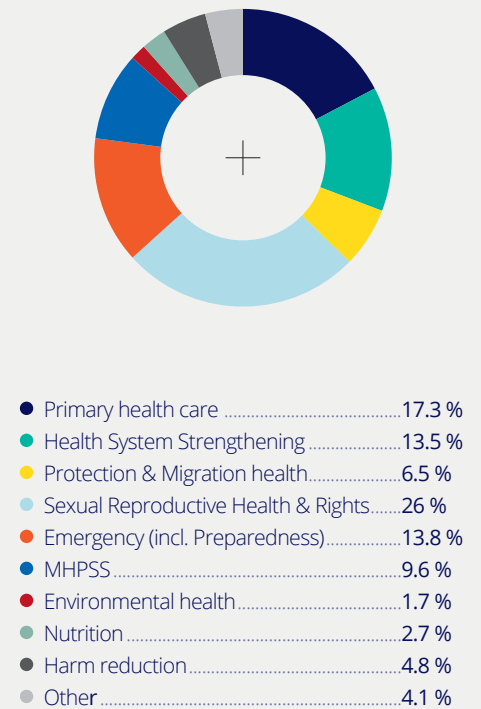
Countries with the highest number of people reached



Population reached by geographical area



% Project per thematic area



2. DOMESTIC OPERATIONS

MDM CONTINUES TO CONTRIBUTE TOWARDS THE DEVELOPMENT OF SUPPORTIVE, PROTECTIVE AND INCLUSIVE POLICIES FOR THE MOST DISADVANTAGED SECTIONS OF THE POPULATION. IN WORKING TO PROMOTE ACCESS TO RIGHTS AND HEALTHCARE FOR ALL, MDM HAS OBSERVED A DETERIORATION IN THE HEALTHCARE SYSTEM IN MANY COUNTRIES.

During 2022, the approach to refugees and asylum seekers in several high-income countries such as the USA and parts of Europe has regrettably focused on externalization, deterrence, containment and return. MdM reiterates its fundamental commitment to the principle that health is a human right for all, and that universal health coverage must include refugees and migrants.

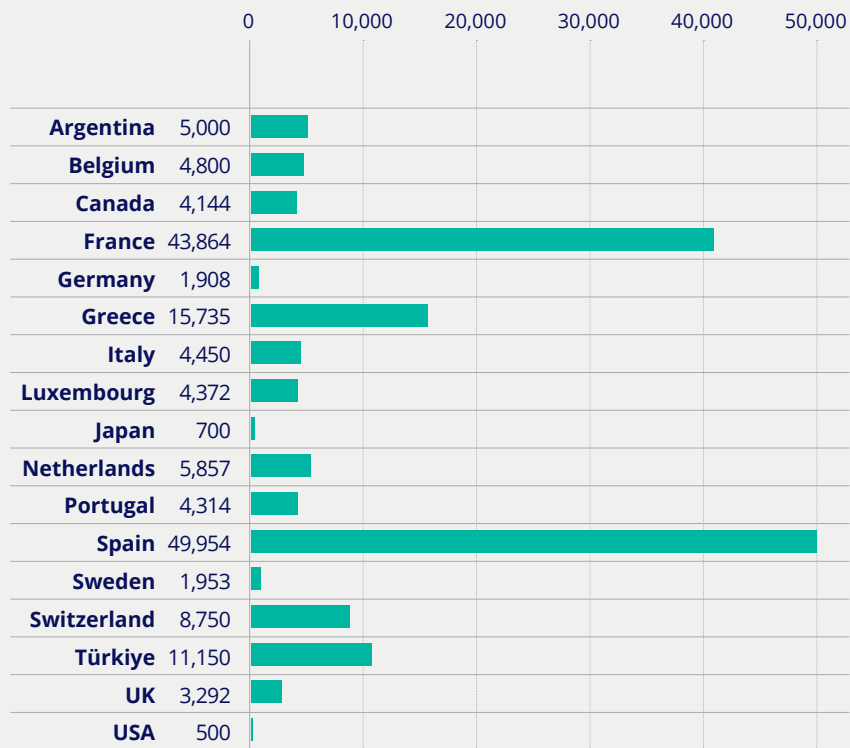
New programs launched in 2022 reasserted that health is a human right for all, and that universal health coverage must include increased capacity within the local health system **on the US-Mexico border (El Paso)** where record numbers of migrants, particularly women and children, are crossing the border to seek asylum.

MdM also addressed the needs of people on the move in **Ventimiglia (in Italy on the northwest border with France)**, which is one of the main transit routes, **and in the Calabria region**, where migrant boats land with increasing frequency, as well as in Greece and Spain.

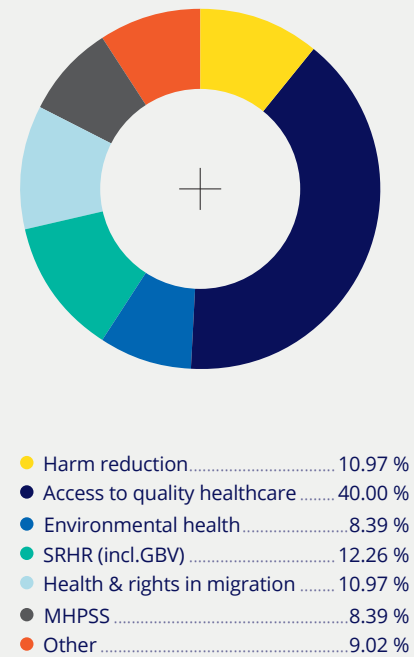
Health inequalities (in the Global North) **remained a relevant priority for MdM to act on in all countries where the network is based.** Programming has been oriented towards improving both the mental and physical health of disadvantaged groups such as migrants, homeless people and other minorities. The activities carried out also included raising public awareness, striving to make the barriers visible, documenting and bearing witness.

Furthermore, MdM continued to run **harm reduction projects** in several countries (Belgium, Canada, Luxembourg, Portugal, Spain and other countries in Asia and Africa), using a tried and tested intervention model which empowers people so that they can better protect themselves against the potential risks associated with drug use, and which safeguards dignity and human rights.

Target population reached



% Domestic projects per thematic area



ADVOCACY ACTIVITIES

FOCUS ON ADVOCACY ACTIVITIES

IN 2022 THE MDM INTERNATIONAL NETWORK CONTINUED ITS ADVOCACY ON SELECTED KEY TOPICS. IN ADDITION TO THE OVERARCHING ISSUE OF UNIVERSAL HEALTH COVERAGE, MDM FOCUSED MAINLY ON ITS COMMITMENTS TO SEXUAL AND REPRODUCTIVE HEALTH AND RIGHTS, MIGRATION AND HEALTH AND ACCESS TO MEDICINES.

MdM seminar on the Observatory Report

Several MdM chapters organized an online seminar to discuss the results of the latest MdM Observatory Report. In initial panel discussions, the participants from academia and civil society discussed their own experience of researching social and health inequalities. During the political discussion that followed, European and local policymakers as well as WHO representatives exchanged ideas on possible actions to end health inequality in Europe.



MdM at the ICFP in Pattaya

Several members of the MdM Network took part in the International Conference on Family Planning (ICFP) in Pattaya, Thailand, in November. Team members from our programs in Madagascar, Burkina Faso, Nigeria and Central African Republic gave presentations on their activities focusing on sexual and reproductive health and rights. One of the main global SRHR events, the ICFP takes place every two years and brings together all key players involved in family planning worldwide.



Humanitarian Congress

In October, our colleagues from Germany invited again to the Humanitarian Congress, which they organize together with partners. This year, the numerous panel discussions were organized around the topic 'Feminist Humanitarian Action'. With the participation of colleagues from other MdM chapters, the theory and practice of humanitarian action was critically analysed in order to mainstream gender equality. Women and girls continue to be among those groups most affected by humanitarian health crises.



JOIN FORCES

Launch of observatory review project

For more than 15 years, the MdM Observatory Report has been the flagship of our joint advocacy work, giving a platform to those unheard and unseen. In 2022, the decision was taken to review the observatory project to make it more inclusive and impactful. By the end of 2023, we will present the new concept of how we would like to collect and process data from the different domestic programs of our chapters.

MdM joins the CSEM Advisory Group

Our colleague Akiko Meira, Executive Director of MdM Japan, has joined the Advisory Group for the Civil Society Engagement Mechanism (CSEM) for UHC2030. As a member of the Advisory Group, Akiko provides a voice for medical civil society organizations within national and international advocacy spaces in order to promote universal health coverage (UHC) and the right to health. The CSEM is part of the UHC2030 stakeholder partnership which is co-hosted by the WHO and designed to ensure that the sustainable development goal of global UHC by 2030 is reached.

Challenge to the BioTech Covid vaccine patent

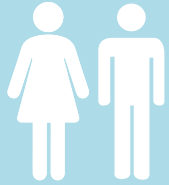
In April, our colleagues from MdM France submitted a patent observation challenging the patent application for a Covid vaccine submitted by BioTech/Pfizer. MdM claimed that the submitted patent application covered much more than the part invented by the pharmaceutical company. Thus, the application hindered others in the development and production of their own vaccines. In response to our submission, BioTech reduced its patent claims significantly.

Final report 4 women

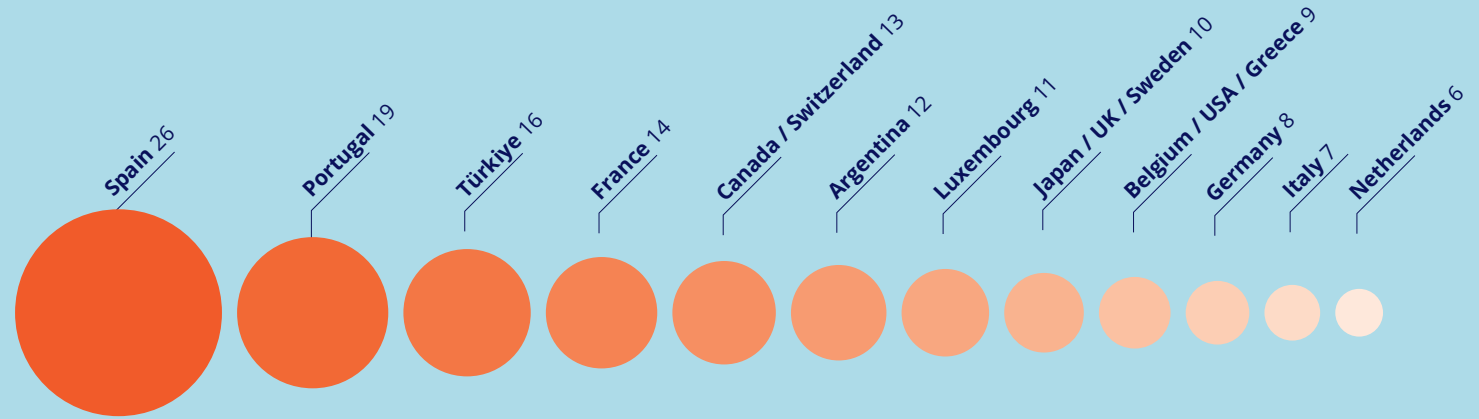
After two years, the 4 women project published its final report. The project, funded by the Chanel Foundation, initially focused on MdM programs in Italy, Greece, Serbia, France and Croatia, which aimed to improve access to rights and healthcare for refugees and migrant women. In a second phase, MdM programs from Algeria, Burkina Faso, Colombia and Mexico were included. As a result, MdM shared a best practice note on how to adopt a gender perspective in our migration programs.

HUMAN RESOURCES

HUMAN RESOURCES

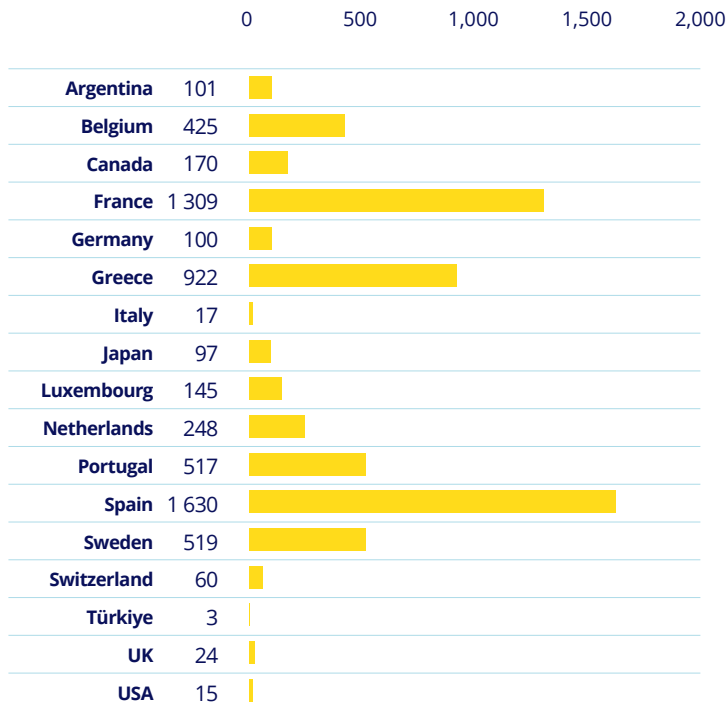


Board members
An average of **12** board members per chapter

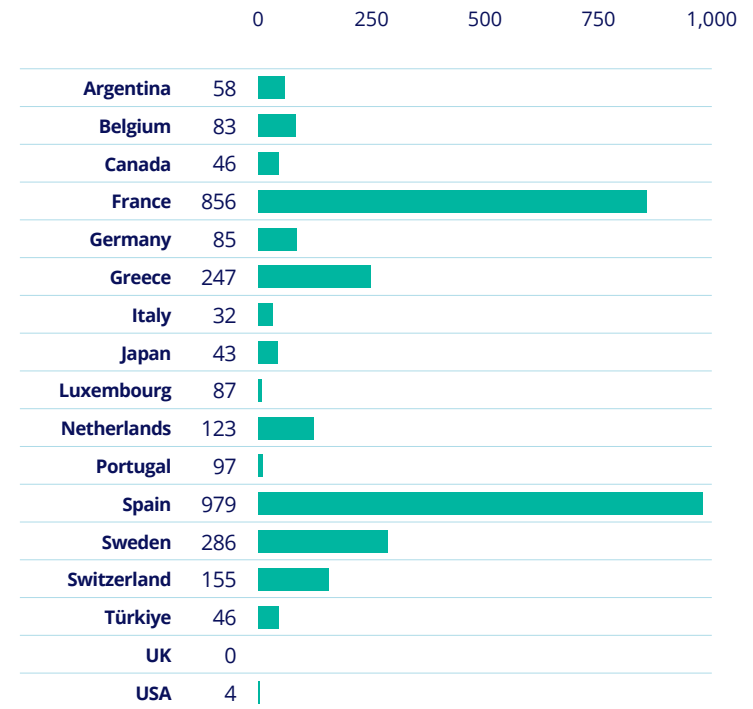


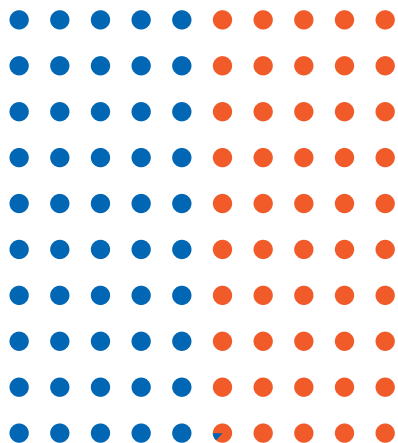
The 17 chapters of the Médecins du Monde network have different sizes and structures in terms of human resources. However, each member of the international network is a civil society organization committed to solidarity all around the world, a global movement of volunteers, members and salaried staff in which all have a key role to play.

6,302 Volunteers



3,227 Members



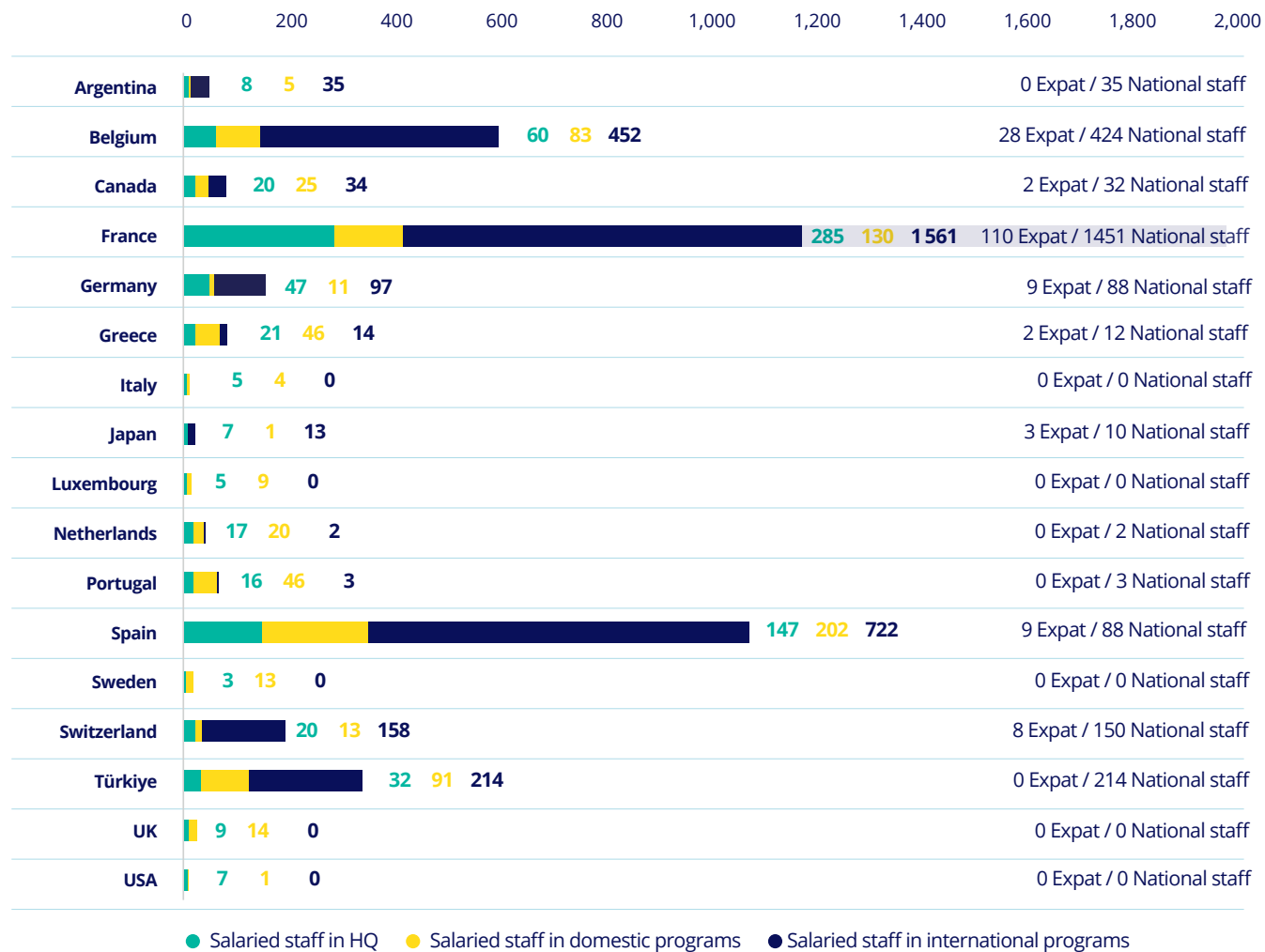


4,981 salaried staff

50.19%
Male

49.81%
Female

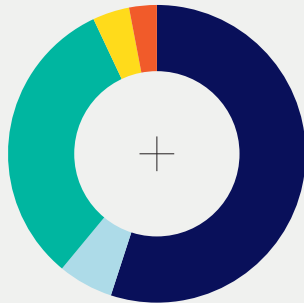
Salaried staff



FUNDING

MEMBERS OF THE NETWORK ACT AS INDEPENDENT ENTITIES IN THEIR FUNDRAISING EFFORTS. HOWEVER, THEY UNITE AND EXCHANGE FUNDING AS WELL AS FUNDING OPPORTUNITIES TO MAXIMIZE THEIR OPERATIONAL RESPONSE IN THE COUNTRIES OF INTERVENTION.

Sources of income 2022



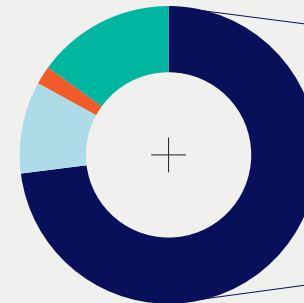
- Public Institutions56%
- Trusts, Foundations and Corporates6%
- Individual Giving32%
- Pro Bono4%
- Other2%

TOTAL INCOME 253,874,430 €

The list of 5 biggest donors

- 1 **European Union** (including ECHO)
- 2 **German Federal Foreign Office** (GFFO)
- 3 **United States Agency for International Development** (USAID)
- 4 **Global Affairs Canada** (GAC)
- 5 **French Development Agency** (AFD)
- 6 **Kingdom of Belgium. Federal Public Service. Foreign Affairs, Foreign Trade and Development Cooperation**

Expenses 2022

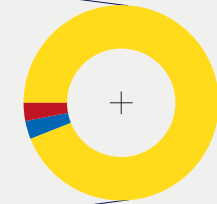


- Operational costs73%
- Fundraising costs10%
- Communication costs2%
- Members Functioning* .15%

*HQ costs, marketing & functioning grants to network members, network expenses

TOTAL 243,807,386 €

Operational Costs Breakdown



- Programme delivery94%
- Advocacy costs.....3%
- External partners3%



ARGENTINA - Response to cholera epidemic in urban areas occupied by armed gangs in Cité Soleil in Port-au-Prince.



BELGIUM - In 2022, MdM Belgium organized a photoshoot in South Kivu, in Uvira, in order to raise the profile of its healthcare and psychological support project for survivors of sexual violence. The organization carries out prevention activities, provides psychological support to vulnerable people and offers medical care, including support during childbirth.



CANADA - Charlotte Le Gal, a nurse at the clinic for migrants with precarious status, takes a blood sample from a patient during a medical follow-up.



FRANCE - In Colombia, the Indigenous populations living along the San Juan River, in the Northern Cauca region, have no access to health centres. Since April 2022, Médecins du Monde France and its partner, the Fundacion Italocolombiana Monte Tabor (FICMT), have been coming to them on board the hospital ship San Raffaele.



GERMANY - The year 2022 was marked by an unprecedented increase in the operational capacities of MdM Germany: in Ukraine, where the teams still face many daily challenges; in Ethiopia, where MdM is developing its program in a difficult environmental and security context; and also in Germany, where the number of patients continues to increase. This growth is having an impact on all departments at headquarters, which have to support the activities and respond to the needs of the project teams in many areas.



GREECE - After Russia's invasion of Ukraine, Doctors of the World found themselves working alongside displaced people to provide the necessary services to support those seeking safety away from war.



© Michele Lapini

ITALY - Giulia Berberi, a doctor in Ventimiglia, meets with patients. MdM Italy is present in the Italian town on the border with France to provide medical assistance to migrants in transit to France.



© Chihiro Masuho

JAPAN - Together with community health workers, conducting an awareness-raising project in the host community in Cox's Bazaar, as part of the Rohingya project in Bangladesh.



© Brigitte Michaeis

LUXEMBOURG - In 2022, 96 people benefited from 319 social consultations in the context of implementing Universal Health Coverage (CUSS) in Luxembourg-City (on April 20th) and in Esch-sur-Alzette (on May 2nd). Social work related to CUSS has its challenges: people excluded from the care system and societal structures require



© Brigitte Michaelis

special attention. Often distrustful, they have encountered rejection many times throughout their lives. Employing many survival strategies that may seem incomprehensible to social workers, they need to find a way to reintegrate or integrate into a state care system that is often unknown to them.



© Aase Kretzschmar

NETHERLANDS - The consequences of Russia's invasion of Ukraine also occupied MdM Netherlands in addition to all our other activities. As more and more refugees from Ukraine reached the Netherlands, regular care provision could not always cope. We were asked to provide medical consultations using our mobile unit at various reception locations. In addition, our organization became a guest participant in a large national fundraising campaign. We used the resources obtained to set up emergency aid transports from the Netherlands to Ukraine. We focused on people with HIV and high-risk groups. The war disrupts their care, which is life-threatening. In addition, we were able to support MdM Germany and Spain financially in their activities in Ukraine.



© MdM Portugal

PORTUGAL - MdM Portugal carried out a mission at Cumura Hospital, in the Prábis sector of the Biombo region in Guinea-Bissau, between October 25th and November 15th, 2022, to promote training sessions for health professionals and to support the improvement of working conditions and the organization of services. This facility is a referral hospital in the African country for the treatment of leprosy, HIV and pulmonary tuberculosis.



SPAIN - Doctors of the World Spain health teams visit Chernivtsi. As part of their work with the mobile unit, the teams travel to areas where people have difficulty accessing healthcare, in order to ensure the provision of healthcare in the midst of conflict.



SWEDEN - In mid-November 2022, MdM Sweden organized a seminar called 'Your Health - Your Right' during the largest Nordic forum for debate and discussion on human rights. Based on the experiences of those directly affected by living in unsafe conditions, the seminar focused on human rights, migration legal status and the impact of limited rights on the health of those affected.



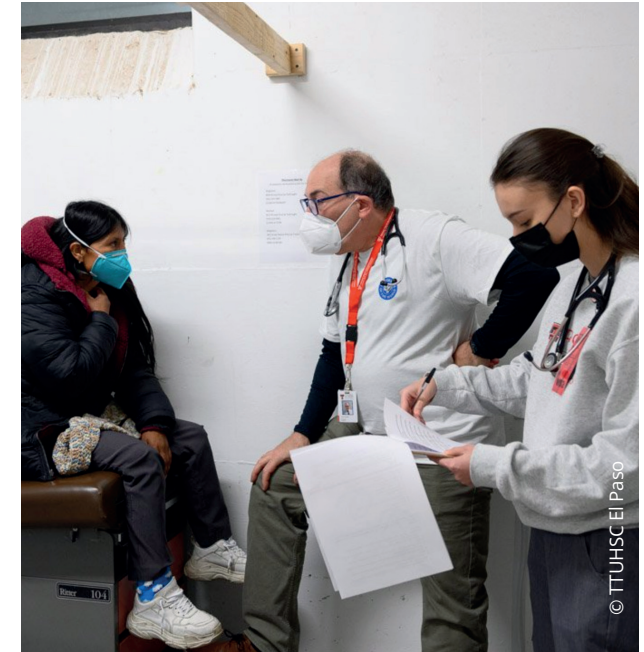
SWITZERLAND - MdM Switzerland was present at several festivals and events during 2022 with an original photo booth. Through this activity, we raised awareness among participants about gender-based violence and the fact that one woman in three is a victim of physical or sexual violence in her lifetime. The photo booth prints 3 photos of the person, one of which shows clear signs of violence. The photo card is accompanied by an awareness-raising message.



TÜRKIYE - Kader is one of the children of a Turkmen family who fled from Syria to Türkiye. She has been suffering from congenital hearing loss and has no ability to speak due to her hearing impairment. Thanks to the hearing implant provided by Médecins du Monde Türkiye, 6-year-old Kader will now be able to hear fully and attend school.



UK - National Health Advisors - experts with experience of health exclusion and the UK asylum system - with DOTW team members, joining the Right to Care advisory board workshop.



USA - In partnership with Texas Tech University Health Sciences Center El Paso and local partners and shelters, Doctors of the World is addressing the humanitarian crisis at the US-Mexico border where record numbers of migrants, particularly women and children, are crossing the border to seek asylum. The program aims to improve the health outcomes of migrants in transit and increase the capacity of local health systems by offering transitional medical care, prioritizing data management to advocate for sound evidence-based public health policy and training local health service providers on migration and public health.

MEMBERS OF MÉDECINS DU MONDE INTERNATIONAL NETWORK

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DÜNYA DOKTORLARI TÜRKİYE

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<https://www.dunyadoktorlari.org.tr>

DOCTORS OF THE WORLD UK

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London E14 5AA
<https://www.doctorsoftheworld.org.uk>

DOCTORS OF THE WORLD USA

222 Broadway, Fl. 19
New York, NY 10038
<https://doctorsoftheworld.org>

COVER

In Colombia, the Indigenous populations living along the San Juan River, in the Northern Cauca region, have no access to health centres. Since April 2022, Médecins du Monde France and its partner, the Fundacion Italocolombiana Monte Tabor (FICMT), have been coming to them on board the hospital ship San Raffaele.

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SupportTeam@medecinsdumonde.net